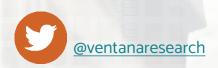
V VENTANA RESEARCH 2023 Market Agenda Human Capital Management

Actionable insight on business and technology











Employee Experience

Market Assertion

By 2025, two-thirds of organizations will require Al in all HCM and adjacent systems to curate personalized experiences for all workers to drive engagement, productivity and retention.





Quincy Valencia VP & Research Director

Opportunities Ahead For Human Capital Management Leaders

- 1. Organizational resilience to meet evolving workforce expectations.
 - 2 Work dynamics after pandemic have changed employee experiences.
 - **3.** Diverse workforce and opportunities are not well managed.
 - 4. HR operations teams lack automation and insights.
 - 5. Pressure to predict employee performance.

Business Trends in Human Capital Management

Organizations are struggling to **Remote and Hybrid** manage people operations and **Work Transcends** employee engagement in the new Workplaces era of remote and hybrid work Regulatory and ESG trends are **Salary Transparency** forcing organizations to rethink longand Pay Equity with held policies regarding salary **ESG** transparency issues Leaders are searching for ways to **Employee Experience** elevate the employee experience to and Engagement keep workers engaged, drive **Priorities** productivity

Technology Trends in Human Capital Management



Human Capital Management: Areas of Expertise

Human Capital Management provides organizations the ability to engage their workforce with the applications, processes and programs required to optimize the employee experience, value creation and organizational agility.

Compensation Management

Talent Management

Payroll Management Learning Management

Employee Experience

Workforce Management



Quincy Valencia
Vice President
& Research Director

Human Capital Management

Benchmark Research

- Human Capital Management Suites
- Compensation Management
- Learning Management
- Payroll Management
- Workforce Management

Dynamic Insights

- People Analytics
- Employee Experience
- Talent Acquisition

Value Index

- HCM Suites
- Talent Management
- Payroll Management
- Workforce Management





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