



2024 Market Agenda for Customer Experience (CX)















Our Commitment

Providing independent and objective research without bias.

Ventana Research: Providing market research and insights for two decades.

- Authoritative research and insights on business and IT aspects of the \$800b software industry.
- We provide a portfolio of consulting, advisory, research and education (CARE) services for enterprises, software and service providers, and investment firms.



Customer Experience

Empower processes and people with intelligence through smarter applications that embrace analytics and AI to personalize and optimize the customer journey whatever the channel of customer choice.

Agent Management

Contact Center

Customer **Experience Mgt.**

Field Service

Intelligent Self-Service

Voice of the Customer







Opportunities to Overcome Challenges



1. Enterprises need top-down direction for CX strategies



2. Mitigate tension between cost-control and revenue imperatives.

- 3. Unify customer channels, processes and applications.
- 4. CX teams need consistent metrics and success criteria.
- 5. Urgent need to select the optimal AI use cases and show ROI.





Customer Experience

Market Assertion

Through 2027, AI will have become integrated by default into the base of the CX tech stack, enhancing a wide range of apps including contact center agent management, field service and marketing (analytics and lead scoring).



Business Trends in Customer Experience



Rethinking Human Self-service has become user-friendly and 다 나 요 capable, enabling customers to do more **Work Relationship** without human intervention. With Automation **Enterprises Customer and CX leaders responsible Investing Into** 2. for strategies to balance the cost-**Centralized CX** control with revenue-generation Programs goals. **Creating Metrics** CX thinking as an excuse to create **That Reflect** engagement models for measuring Customers' Longcustomer loyalty, satisfaction and **Term Value** value.





Customer Experience

Market Assertion

Through 2028, the establishment of CX application suites on a common platform will become the focal point of the drive to optimize customer and organization engagement.









Technology Trends in Customer Experience



Technology Has Generational tech transformation (e.g., Jumped Far Ahead AI, automation) leaves enterprises unsure of which tools make sense in of Enterprise which contexts. Maturity Niche applications are being rolled into Inter-Departmental CX **CXM** suites supported by integrated 2. **Suites Transforming** platforms for impactful experiences. **Customer Processes Injecting Al Into CX** Sudden emergence of new tools for 3. agent management, self-service and Changes customer analysis upend decades of Longstanding established processes. Operating Models

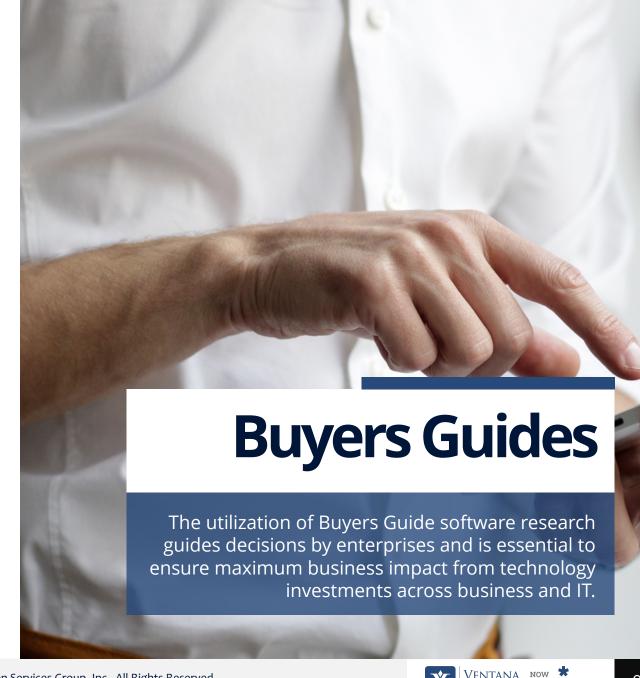






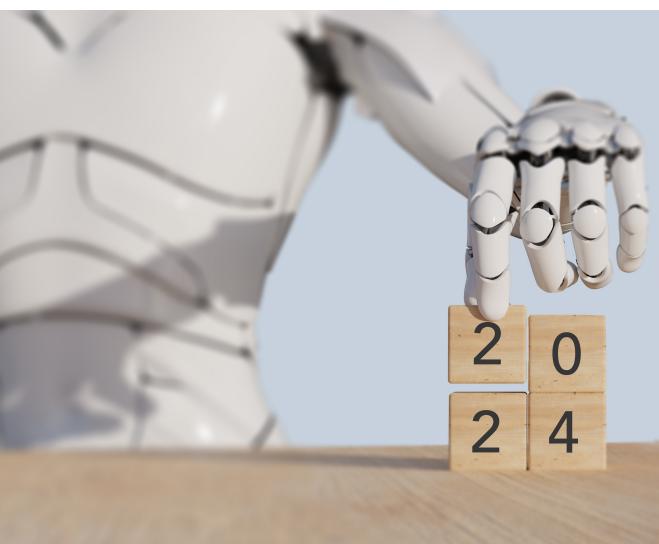
Buyers Guides provide enterprises ability to assess, evaluate, select and source service and software providers and products using advisory services and market research.

- Research simulates RFI evaluation of software providers using Value Index methodology.
- Rating and classification of software providers using proprietary Value Index methodology.
- Provides objective analysis of the product experience across five evaluation categories.
- Examines the customer experience that is available to enterprise buyers.
- Software providers have opportunity to earn prestigious Exemplary and Leader badges.





Buyers Guide Research Plan for 2024



Topics

- Contact Center Suites (3)
 - Agent Management
 - Contact Center
- Customer Experience Mgt (3)
 - Knowledge Management
 - Journey Management
- CRM (8)
 - Commerce, Marketing, Revenue, Partners, Sales, Service & Platform

(*) Number of Buyers Guide Editions Releasing











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